## Review Article Burns incident responses worldwide and the role of burn speciality teams: a review

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Abstract: Introduction: Mass casualty incidents (MCIs) have a profound impact on health care systems worldwide. Following recent incidents within the United Kingdom (UK), notably terrorist attacks in Manchester and the Grenfell Tower fire in London, there has been a renewed interest in how the UK would cope with a burn MCI. A Burns Incidence Response Team (BIRT) is a new development incorporated into the Burn Annex of the NHS England National Concept of Operation for Managing Mass Casualties. It is a mobile advice team of healthcare professionals with burns expertise who can support the subsequent management of an MCI, and triage effectively. This review assesses the response to disasters worldwide, detailing national structure, and in particular the involvement of burn specialist teams. This review aims to highlight the roles of burns specialists, and their role within the UK. Method: A review of Web of Science, PubMed, Embase, UK government reports, annexes and textbooks was conducted. Results: A search resulted in 826 sources; 42 articles were included in this review, with 9 additional sources. BIRTs are described in the NHS Guideline Concept of Operations for the Management of Mass Casualties: Burns Annex, published September 2020. Conclusions: The implementation of a national burn response plan is a necessary step forward for effective management of these continuing MCIs. The available literature supports the need for preparation and organized response with a centralized control. Increased awareness and understanding of the role of BIRTs is important and highlights the need for specialist input in the long and short term. Factors which may affect the implementation of BIRT's need to be explored in further detail.

Keywords: Burns response teams, mass casualty incidents, burns disaster

#### Introduction

Mass casualty incidents (MCIs) can have a large impact upon healthcare systems worldwide. Following recent incidents within the United Kingdom (UK), notably the terrorist attacks in Manchester, and the Grenfell Tower fire in London, there has been a renewed interest in how the UK Emergency and Health Care Systems would cope in the event of an MCI. The World Health Organisation Emergency Medical Team (WHO EMT) has been a leader in the global improvement of emergency response [1]. Every trauma hospital will have a major Incident plan in place when the number, type or complexity of casualties exceeds day to day functioning. An MCI exceeds major incident responses, which "must be augmented with extraordinary measures" [2].

In the UK, burns services are subdivided according to National Burn Care Guidelines into Centres, Units and Facilities [3, 4]. There is a relative scarcity of burn resources; this is particularly notable for higher tertiary care such as level three intensive care beds, and paediatric resources. Recent fires within the UK and Europe have highlighted the need for effective planning. Lack of specialist input in the acute presentation can have a profound impact on patient outcome, and small numbers of patients can easily overwhelm the limited burns resources available. A national plan has been put in place covering emergency planning teams with a section dedicated for burns patients. Successful triage of patients may result in better or more effective management and improved allocation of these resources [3].

Throughout the UK there are 30 hospitals with burns services: 13 burns centres, 10 burns units and seven burns facilities. Some of these specialise in paediatric or adult burn care with just under half specialising in both. Only 57% of burns services are co-located within a major trauma centre [3]. Within these hospitals Emergency Preparedness Resilience and Response (EPRR) burns major incident plans aim to provide maximum beds to manage critically unwell burns patients in a major incident [2].

A Burns Incidence Response Team (BIRT) is a development incorporated into the Burn Annex of the NHS England National Concept of Operation for Managing Mass Casualties [3]. It is a mobile advice team of healthcare professionals with burns expertise who can support the subsequent management of an MCI, and triage effectively.

The aims of this review are to assess the response to burn disasters worldwide, describe national structure and the involvement of burn specialist teams. Furthermore, this review will highlight the role of burn specialists and their role in the UK.

#### Method

A literature search of PubMed, Embase and Web of Science was conducted by author L.A, in January 2022 using the Preferred Reporting Items for Systematic Reviews and Meta-Analysis (PRISMA) guidelines [5]. Resources outside of the databases were considered, and included government literature, burns society and association literature, annexes, textbooks (Advanced Trauma Life Support) and the global terrorism database.

The search terms used were "burn AND disaster preparedness", "burn AND disaster planning", "mass casualty AND triage AND burn", "mass casualty AND burn", "burn incident response team", "burn AND disaster and response" and "UK mass casualty incident".

No date restrictions were set. Articles were limited to those available in the English language. The study included articles which contained information relevant to national, regional, or local organisation of burn MCIs and specialised burn clinical teams. Articles were excluded if they predominantly covered detailed inpatient management, or single hospital in-house experiences. Articles were excluded if they did not include information pertaining to national, regional, or local management of a burn MCI or a burn clinical team. Discrepancies in articles for inclusion were reviewed by a second independent reviewer (Author K.A). The authors have carried out a narrative synthesis of the literature.

#### Results

The database search yielded 826 articles. Following preliminary screening of titles and abstracts 188 articles were subjected to further scrutiny. A total of 42 articles were included in this review, consisting of retrospective reviews and reports, mixed method studies, and guidelines. No articles describing events in Asia, which detailed national management or specialty teams were identified. An additional nine sources were included resulting in a total of 51 articles highlighted for inclusion [2-4, 6-11].

15 articles detail responses to specific burn MCls (**Appendix 1**) [12-26]. 13 articles (reviews, guidelines, and mixed method studies) describe national burn plans, or clinical burn teams (**Appendix 2**) [10, 27-37]. 16 additional articles (scientific reviews and guidelines) describe key factors of a burn MCI [38-53].

There was no literature outside of NHS guidelines which specifically discussed BIRTs in the UK. Concept of Operations: The Burns Annex, was published in September 2020 [3]. National burn plans and clinical teams worldwide which were described in literature are outlined below.

#### International burn plans

#### USA

The American Burn Association (ABA) plays a major role in the management of regional burns disasters and is involved in collaboration with government services. Specialist interest groups within the ABA provided experience from multiple disciplines and regions [24]. Burns Specialty Teams (BST's) used to be deployed alongside disaster medical assistance teams. These were multidisciplinary and consist of 15 members with burn experience. Their role was to assist local services and potentially advise on secondary triage and transfers [49, 54]. Tiered systems existed within states in isolation such as New York, to coalesce individual agencies and hospitals, however control is cen-

tralised through the Assistant Secretary for Preparedness and Response [47, 52].

BST's were retired, perhaps due to their infrequent use and intensive resources, and instead there is a team available known as a Trauma Critical Care Team within the National Disaster Medical System (NDMS) [55].

#### Australia

The Australian Mass Casualty Burn Disaster Plan (AUSBURNPLAN), as described by Wood et al, is a national plan led by a central national disaster coordinator with aims to minimise parallel communications and aid in the redistribution of patients to health services in the second phase of an MCI [35]. A national database provides information on resource availability, transport, and capacity.

#### Switzerland

Healthcare throughout Switzerland is fragmented and not managed centrally, however a burn plan was created by emergency medical services, hospitals, disaster/burn specialists and public health officials [37]. Participating hospitals will accommodate a disaster on a national scale and have 24/7 availability of burns specialists who can assist in onsite triage. The participation of burn specialists operates on a voluntary basis. A study showed in 2016 out of 106 hospitals in Switzerland, 92% had disaster planning in place [30].

#### Netherlands

An article detailing the event in Volendam 2001 described patients being transported to the local hospitals without specific triage, at which the nearest burn centre would manage triage and redistribution [25]. Whilst the pre-hospital triage and communication was described as suboptimal, the triage and further management via burn specialists was deemed effective.

Following a nursing home fire in 2011, pre-hospital triage took place. Patients were transported to appropriate hospitals depending on their injuries and triage trigger [18]. A Major Incident Hospital (MIH) is part of the national disaster plan. It can be functional 30 minutes after activation in the event of a disaster. Upon arrival of patients to an MIH, a secondary triage was carried out and they are further distributed in accordance with clinical requirements throughout the hospital.

This was completed by a specialist trauma/ burn surgeon dependent on the injuries.

#### Sweden

Sweden's national burn disaster plan was formulated by the two national burn centres and regional disaster organisations. Once again, following the alert from local services burn centres are made aware, and national coordination allocates resources. Pre-hospital assessment and subsequent triage is determined by emergency care physicians [56].

#### Belgium

The Belgian Association Burn of Injury (BABI) has central control of a plan which is triggered in an MCI, which is primarily delivered by the military. Activation depends on the early alert from emergency services. Following this, all burn centres available are made aware, with those closest to the incident providing immediate support. Burn teams (B-teams) are employed to advise and triage. They contain burn surgeons, nurses, and anaesthetists. Within Belgium, there are six burn centres and a total of 75 burn beds [27].

#### European Burns Association

There is a European mass burn casualty response plan which was initiated following the Romanian nightclub fire in 2015. The European Burns Association provide guidelines for secondary triage and management of burns. It aims to support the connection of national plans to the Emergency Response Coordination Centre, which operates under the European Union Civil Protection Mechanism [8]. Burn centres in various countries receive verification following an application and review of the facilities [9]. This generates fluidity for patient transfers and provides a larger resource for mass incidents. Qualifications awarded to clinicians operating under this service facilitate medical practice across borders, acting as a passport throughout Europe.



Figure 1. The national organisation of mass casualty events, UK.



Figure 2. The phases of management following a mass casualty incident (MCI).

integration, and direction for multiple groups such as NHS England, clinical commissioning groups (CCGs) and ambulance services (Figure 1) [2]. Furthermore, they provide a Concept of Operations (CO-NOPS) for the management of MCIs, including burns. CONO-PS estimate that an incident involving 20 level three burns patients (patients who require intensive care support) will result in a national incident. CONOPS has prepared a burns annex which aims to 'describe efficient and effective distribution of a significant number of people receiving burns injuries', with the additional of a BIRT, a new development in the annex [3].

The implementation of this plan can be subdivided into logistical and clinical cells. The logistical cells are primarily involved in coordinating available staff, including BIRT members, while the clinical cell is involved in clinical burn advice in the initial phases by the Burns Strategic Clinical Lead and coordinating teleconferences to tactically assess burns patient placement and transfer nationally [2].

Alerts of MCIs are made through the National Burns Bed Bureau (NBBB). The response moves through phases starting with initial transport of patients from the scene of injury

#### United Kingdom MCI plan and BIRTs

Within the UK there is an Emergency Preparedness, Resilience and Response (EPRR) framework for the National Health Service (NHS). There is a multidisciplinary team effort to coordinate and support patients during an MCI.

NHS EPRR provide centralised guidelines for MCIs including preparation, communication,

through to ongoing rehabilitation and re-integration of burns survivors (**Figure 2**).

There are a limited number of burns services nationally and therefore major trauma centres (MTCs) and emergency departments would undergo a preliminary triage and assessment of casualties by a burns strategic clinic lead or a BIRT team member if available.

BIRTs would be coordinated through NHS England Management and deployed to local

services including those without specialist burn care. Patients would be redistributed via secondary triage to appropriate services, whilst advice is given via BIRT to local services regarding further management. Ideally a BIRT is formed from the same burn service, however members may be acquired from multiple [7]. Members involved within an MCI, will receive a checklist card listing responsibilities and necessary steps involved in their role.

Burns services are responsible for increasing the availability of as many beds/resources as possible and for making decisions regarding appropriate transfer to lower levels of care. At the time of notification of an MCI all burns services will temporarily close to new burns referrals until they are either stepped down or accept casualties.

BIRTs' main responsibilities are to provide an experienced standardised assessment of burn injuries, allowing appropriate transfer and management of burn patients (**Table 1**). They provide support to others and advise about appropriate dressings and pain management. Their roles would involve collection of data and demographics using the BIRT Patient Clinical Assessment Forms [7]. It is important to understand that their role is not to be directly involved with transfer or retrieval, but to advise others in doing so; this is to maximise triage potential and most effectively utilise resources ensuring that inappropriate transfer/beds are not consumed.

#### What have previous events taught us?

There is limited literature involving burns disasters in Europe with anecdotal evidence, however some key factors are repeatedly highlighted (**Table 2**) [57]. Hughes et al, made several recommendations for the management of mass casualties [53].

#### Preparation

It is important to be aware of available local and national resources, including total number of burns beds, a scarce resource worldwide. If capacity is exceeded, considerations can be given to alternative solutions such as surge increase in beds and staff [49]. Additional knowledge of equipment and supplies available locally and nationally is necessary [40]. Maintaining up to date records of resources will contribute to efficient planning and execution. Knowledge of the medical staff available and their capabilities, as well as transportation resources is vital to disaster management [48].

Any MCI will incur a new financial strain on services through the allocation and use of resources and loss of the normal elective work stream whilst the system deals with the aftermath of the incident; burns patients care typically taking resources and a long time. Consideration for the cost implications on the national service is imperative.

Early recognition of an event by emergency personnel secures time for services to prepare for and establish a response. Good communication becomes even more important in the instance of an unexpected event. Clear lineation of command and responsibility is necessary to maintain control and elicit the most effective response [58]. This is often carried out through a national command structure.

Anticipating workload, for example patients arriving at hospitals via private transportation, provides more time for secondary services to prepare [40]. Transportation to secondary services can involve assistance from various groups such as air ambulance, military and ambulance services, and a centralised managerial approach is considered best practice.

Care will be affected by the education and experience of individuals working within the emergency services, therefore appropriate training in expectation of possible mass events is useful.

#### Triage

General guidelines for triage of MCIs include categorising the patients into four categories usually at the scene; immediate care needed (red), intermediate or urgent care (within two to four hours, yellow), delayed care (green), and deceased (black) [6].

Effective triage pre-hospital depends on the experience and training of the emergency services and can increase the availability at trauma and burn centres. Clear standardised

#### Table 1. BIRT person specification [7]

Burns Inciden	t Response Teams				
Who?	Specialist Burn Surgeon	Specialist Burn Anaesthetist	Specialist Burn Nurse		
Requirements	Essential	Essential	Essential		
	<ul> <li>GMC registered burn surgeon</li> </ul>	<ul> <li>GMC registered anaesthetist with burn experience</li> </ul>	<ul> <li>NMC registered nurse &gt; 5 years burn experience</li> </ul>		
	<ul> <li>Professional indemnity</li> </ul>	Indemnity	<ul> <li>Indemnity</li> </ul>		
	<ul> <li>BIRT Training</li> </ul>	BIRT Training	<ul> <li>BIRT training</li> </ul>		
	<ul> <li>Ability to work at a distance and collaboratively</li> </ul>	<ul> <li>Ability to work at a distance and collaboratively</li> </ul>	<ul> <li>Ability to work at a distance and collaboratively</li> </ul>		
	<ul> <li>Able to travel</li> </ul>	Able to travel	Able to travel		
	Desirable	Desirable	Desirable		
	<ul> <li>ATLS/ABLS trained or similar</li> </ul>	<ul> <li>ATLS/ABLS trained or similar</li> </ul>	<ul> <li>ALTS/ABLS trained or similar</li> </ul>		
Role	<ul> <li>Advise on early management and resuscitation</li> </ul>	<ul> <li>Advise on early management and resuscitation</li> </ul>	Advise on TBSA/depth assessment of severe burns		
	<ul> <li>Highlight surgical emergencies</li> </ul>	<ul> <li>Highlight upper and lower airway risk</li> </ul>	<ul> <li>Advise on fluid resuscitation and monitoring</li> </ul>		
	<ul> <li>Advice for future management</li> </ul>	<ul> <li>Advise on ICU management</li> </ul>	<ul> <li>Advise on debridement and dressings</li> </ul>		

#### Table 2. Summary of key points for preparation [40, 44, 46, 47, 49, 58, 60]

Preparation	<ul> <li>Record of local and national resources including burn beds, dressings, staff and transportation</li> </ul>
	<ul> <li>Surge capacity solutions should be considered for patients and staff</li> </ul>
	Short- and long-term cost implications
	Early recognition of an MCI is vital
	<ul> <li>Rapid formulation of response following report of an MCI from first responders</li> </ul>
Triage	<ul> <li>Clear primary and secondary triage protocol, in accordance with ATLS guidelines</li> </ul>
	<ul> <li>Primary triage may be conducted by non-specialists therefore guidelines are paramount</li> </ul>
	<ul> <li>Volunteers on site will encourage disorientation and decrease standardized triage, however should be expected</li> </ul>
	Consider adjunct injuries
	• Specialist triage onsite is unlikely to be effective or sustainable due to limited members of staff, lack of situational experience and increase risk of injury
Hospital Care	<ul> <li>Specialists should assume managerial roles, in order to care for the greatest number of patients effectively</li> </ul>
	<ul> <li>Adequate outpatient support will be required in the short and long term, to provide a sustainable response and reduce resource usage</li> </ul>
	<ul> <li>"Non-survivable" triage should be determined at the primary hospital</li> </ul>

guidelines are beneficial for non-burn professionals in this environment [37]. Triage may be further complicated by adjunct injuries and trauma [38]. Volunteers may be detrimental to incident management and if not regulated can result in further disorientation [46].

A specialist is advantageous, as correct estimation of burn size, age, depth, and comorbidities have a large impact on further management and the subsequent location of the patient. Avoidance of flooding specialist resources with patients who do not require that level of support, ensure those that do are identified. The state and classification of patients may change over time and therefore triage is a dynamic process. Problems may be encountered such as inexperience in coordinated care in an unfamiliar environment, increased risk of injury to the provider due to location and lack of situational experience [13]. Burns specialists are arguably better utilised providing expertise in secondary care.

#### Hospital care

Due to the large volume of patients, it is recommended burn specialists assume managerial and advise others, rather than deal with single patients [40]. Initial triage will identify many patients who do not require hospital admission. Therefore, supported outpatient management will be valuable in preserving limited resources.

#### Discussion

#### Will there be obstacles for specialist teams?

The coordination of an MCI requires extensive multidisciplinary logistics, communication, and expertise to ensure the efficacy of treatment delivered. Most of the evidence for BIRT's remains anecdotal and as such there will be certain challenges to consider. The advantages are clear; a team of well-trained individuals who can increase the efficiency of patient management in the long and short term.

Firstly, it is unclear who or how a BIRT members' normal activities within the NHS would be supported. Financial incurrence at a local and national level should be considered for immediate and long-term management. They will be a resource intensive team with costs if they are to remain a mobile unit. 24/7 cover at short notice is also important to establish, and it is unclear if this should be managed locally or nationally. Currently the plan describes management through the logistical cell of the National EPRR [2, 7].

A significant hurdle to face, for most national management is coordinated training of staff. As the team may be recruited from multiple local services, this could provide an extra challenge to communication, during an already stressful experience. It would be important to involve centralized teaching. Simulation training has become a substantial part of medical education and would provide feedback to improve the performance of BIRTs. A recommendation was made by Hughes et al. advising that burn severity should be estimated by total body surface area (TBSA) alone and not include depth assessment [53]. This would help reduce the level of expertise required to triage burns, as depth can often be difficult to assess especially in the immediate hours following injury. There is still scope for inaccuracy in this assessment, and severe full thickness burns may cause more complications depending on location and circumference than higher percentage superficial burns.

Difficulties may arise due to regional differences in hospital/pre-hospital resources, such as IT systems, resulting in disrupted access to records and investigations in an acute setting. For this reason, an NHS 'passport' may be useful, which can be nationally recognised to identify staff and allow access to different hospital systems throughout the UK [2, 3].

Many members of the BIRT will be motivated individuals, however it is important that they are legally protected. It is important to quantify under these circumstances what indemnity would protect them outside of the normal NHS role and who would fund this. At present indemnity will be covered by the members employing NHS Trust's Membership of Clinical Negligence Scheme which is administered by NHS Resolution [2, 7].

# How will previous experiences, affect the UKs national plan?

Evidence to support a national plan exists predominantly from anecdotal experience of MCIs. Recognition of previous limitations experienced worldwide has led to the development of a well-structured emergency plan within the UK. This plan coordinates CONOP's management of mass casualties with BIRT. This involves early recognition and notification of an event to allow resources to be retrieved and appropriate triage by experienced clinicians (BIRT). This will minimise unwarranted management and transfer. It has been concluded that a senior and experienced burn team should be utilised effectively through appropriate triage of patients rather than aiding resuscitation or transfer [13].

It is unlikely that an MCI will result in burns alone. Many patients may sustain life and limb threatening injuries such as severe head injuries, lower limb injuries and penetrating injuries to chest/abdomen. They will require immediate assessment and management. This would be alongside the BIRT team who may not have the experience to triage these patients therefore a clear plan of liaising between burns clinical leads and major trauma clinical leads is needed. It is unclear if it is feasible for these emergency plans to work seamlessly in parallel [3].

Many MTCs and EDs will have a limited supply of specialised burn dressings/equipment, with most hospitals having a stock which is replenished routinely based on the NHS supply chain system. A hospital should be able to replenish their stock within a five-hour time frame; this should be built into local plans [2]. It is important that MTCs and EDs review their access to burns consumables. Issues may arise when demand exceeds supply. Therefore, it is imperative to consider local stockpiles of burns consumables which can be delivered in conjunction with BIRT teams.

Whilst reviewing burn MCIs in Europe, concerns were raised over infection prevention [1]. If large burns patients require transfer nationally or internationally there is a risk of creating multi-resistant organisms resulting from cross infection. This is difficult to manage, and advice should be sought from local microbiology clinical leads however it may be necessary for the Burns Strategic Clinical Lead to address this when evaluating national/international transfers [2, 7]. When moving through the different phases of the MCI response the strain upon staff and resources is evident. This will likely lead to delays, from staff secondments and utilisation of resources such as theatre space for other specialties as well as the burns services. Burn survivor's journeys will continue past the marked phases of response. Burn injuries can be complex and require prolonged hospital stay, multiple attendances, the involvement of multi-disciplinary teams, rehabilitation, and reintegration into the community. Occupational therapists will form an integral part of patient care and should be integrated into this framework. This journey can last for many years especially with paediatric victims and the resources required to accommodate the prolonged management should be addressed. It is necessary to support staff which can be aided by appropriate pre-incident training including anticipation of what to expect and appropriate debriefing following the incident [59]. Mock scenarios could help demonstrate the effectiveness of a BIRT [12].

#### Conclusions

The implementation of a national burns response plan is a necessary step forward for effective management of these continuing mass casualty events. The available literature supports the need for preparation and organized response with a centralized control. Increased awareness and understanding of the role of Burns Incidence Response Teams is important and highlights the need for specialist input in the long and short term. Factors which may affect the implementation of BIRT's need to be explored in further detail.

#### Disclosure of conflict of interest

None.

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AUTHOR	JOURNAL	STUDY TYPE	YEAR	COUNTRY	EVENT	NATIONAL/LOCAL LEADING MANAGEMENT	BURN PLAN	BURN CLINICAL TEAM	OUTCOME/KEY POINTS
LANCET ET AL	Disaster medi- cine & public health prepared- ness	Mixed Method	2020	New York, USA	MCI training exercise	Local (State)	American Burn Association (ABA)	Burn Surgeon Trauma Surgeon ED Physician	<ul> <li>Clear triage guidelines to ensure efficient primary and secondary triage</li> </ul>
LIN ET AL	Prehospital Emergency Care	Mixed Method	2018	Taiwan	Formosa Fun Coast Theme Park Explosion	Regional	n/r	Burn Specialists con- sultants	• Rapid prioritization of patients for coordinated secondary transfers
CRAIGIE ET AL	BMJ	Event Report	2018	Manches- ter, UK	Manchester Bombing	Local	n/r	Major Trauma Consul- tant in each centre	<ul> <li>Key factors are prehospital triage, transport and transfer protocol</li> </ul>
WANG ET AL	Burns	Retrospec- tive case series	2016	Taiwan	Formosa Fun Coast Theme Park Explosion	National Central control Emergency Medical Operation Centre	n/r	n/r	<ul> <li>Consider military input</li> <li>Patient identification is needed for patient safety</li> <li>Key factors include transport and communication</li> </ul>
CHENG ET AL	PRS Journal	Retrospec- tive case series	2016	Taiwan	Formosa Fun Coast Theme Park Explosion	National EOC & MOHW	Critical event preparedness code	n/r	• Educate staff to ensure ac- curate onsite triage
WANG ET AL	Formosan medi- cal association journal	Event Report	2015	Taiwan	Formosa Fun Coast Theme Park Explosion	National EOC & MOHW	n/r	n/r	<ul> <li>Clear central command</li> <li>Triage guidelines</li> <li>Education</li> <li>Resource Management</li> </ul>
KONING ET AL	European Jour- nal of Trauma and Emergency Surgery	Event Report	2014	Nether- lands	Nursing Home Fire	National Major Incident Hospital/Ministry of Defence & Military	n/r	n/t	• Surge capacity
DAL PONTE ET AL	Prehospital and disaster medicine	Event report	2014	Brazil	Nightclub fire	Regional centre of command set up in local hospital	n/r	n/r	<ul> <li>Automated warning system</li> <li>Central communication</li> </ul>
CAM- ERON ET AL	ALM	Retrospec- tive report	2009	Australia	Black Saturday Bushfires	National Regional (state)	AUSBURNPLAN national Victorian state trauma system	Burns unit director 2 Burn Surgeons Burns liaison nurse Burns care coordinator	• Difficult to manage volunteers and many parties who were involved at the scene
CHIM ET AL	Critical Care	Retrospec- tive report	2007	Indonesia	Burns victims of suicide bomb attacks	Local	n/r	n/r	<ul> <li>Prehospital triage is essential</li> </ul>
AYLWIN ET AL	The Lancet	Retrospec- tive report	2006	London, UK	London Bombings	Regional - London Emergency Ser- vices liaison panel	n/r	n/r	• 1 burn centre - would benefit from a burn plan

#### **Appendix 1.** Summary of Term Search: Articles detailing specific event management (n/r = not recorded) [12-26]

YURT ET AL	Journal of Burn care and research	retrospec- tive report	2006	New York, USA	September 11th	National & Regional (state)	ABA NY State trauma system	Emergency prepared- ness coordinator 2x burn nurses 2x ED directors 3x specialist physi- cians	• Safe evacuation and strong tri- age protocol to reduce casualty surge
WELLING ET AL	Journal of health and organisa- tional manage- ment	Mixed Method	2006	Nether- lands	Volendam Fire	n/r	n/r	n/r	<ul> <li>Resource planning in non- specialised hospitals</li> </ul>
WELLING ET AL	Burns	Retrospec- tive report	2005	Nether- lands	Volendam fire	National Major Incident Hospital	n/r	Burns specialist	<ul> <li>International collaboration education</li> </ul>
KENNEDY ET AL	Journal of burn care and reha- bilitation	Retrospec- tive report	2006	Australia	Bali Bombing	International Com- munication National plan	National Disaster Plan	n/r	Utilise non-specialised re- sources

Appendix 2. Summary of Term Search: Articles which describe national/local burn plans and burn clinical teams (n/r = not recorded) [10, 27-37]

AUTHOR	JOURNAL	STUDY TYPE	YEAR	COUNTRY	NATIONAL/ REGIONAL/LOCAL	BURN PLAN	BURN CLINICAL TEAM	BURN TEAM ROLE	KEY POINTS
AL-SHAMSI ET AL	Disaster medicine and Public health Preparedness	Retrospec- tive cross sectional	2019	Belgium	National Central Coordination Office	Belgian Associa- tion of burn injury (BABI) plan	n/r	Direct Transport Patient distribu- tion between burn centres	Central control of burns mass casualties
AL SHAMSI ET AL	Journal of Burn Care and Research	Mixed Method	2019	Belgium	National Burn Teams	BABI Plan	Burn Surgeon Burn Anaesthetist Burn Specialised Nurse	Deployed to scene or non- specialised hospitals in first 12-24 hours	<ul> <li>Paediatric management has yet to be defined</li> <li>Consider communication, trans- portation, triage, transfer guidance, and cost</li> </ul>
DELL'ERA ET AL	Disaster Medicine and Public health Preparedness	Mixed Method	2018	Switzerland	Local (State)	n/r	Voluntary Burn Special- ists	Onsite triage	<ul> <li>Communication between a fragmented healthcare system is paramount</li> </ul>
CONLON ET AL	Journal of Burn Care and Research	Review	2014	New Jersey, USA	Regional	ABA	n/r	n/r	<ul> <li>triage facilities "tier facility" preparation and planning</li> </ul>
KEARNS ET AL	South Med Journal	Review	2013	southern US	Regional	southern burn plan	n/r	n/r	<ul> <li>interstate communication</li> <li>triage tools</li> <li>institutional, interfacility, interstate communication</li> </ul>
LEAHY ET AL	Journal of Burn Care and Research	Review	2012	New York, USA	State Burn Logistic Coordi- nation Centre	New York State Burn Plan	n/r	n/r	Virtual Burn Consultation centre to track beds, transport and resources
WOOD ET AL	Emergency Health Threats Journal	Review	2008	Australia	National	AUSBURNPLAN	n/r	n/r	<ul><li>Single channel of communication</li><li>National Burn database</li></ul>

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GREENWOOD ET AL	Prehospital and disaster Medicine	review	2006	Australia	International	AUSBURNPLAN State disaster plans	National Burn Assess- ment Team Senior burn consultant Burns nurse Burns registrar	Burn Manage- ment Advice	BAT collaboration with retrieval service for optimal outcomes
JORDAN ET AL	Journal of burn care and rehabili- tation	Guidelines	2005	USA	National & State plans	ABA Regional Burn Teams	6 Burn Nurses 4 Technicians 2 Burn surgeons 1 Anaesthetist	Triage, Patient Management Advice	• Deployed with salary, expenses and housing provided for minimum 2 weeks
SHERIDAN ET AL	Journal of burn care and rehabili- tation	Review	2005	USA	National & State plans	ABA Burn Speciality Teams (BST)	4 national BSTs	Triage, Resuscita- tion, Stabilization	<ul> <li>voluntary basis</li> <li>mobile equipment package</li> </ul>
ABA	Journal of burn care and rehabili- tation	Guidelines	2005	USA	National Military	BSTs	15 Personnel: 1 burn surgeon 6 burn nurses anaesthetist respiratory therapist Administrator 5 support staff	local/state/fed- eral support secondary triage/ transfer	<ul> <li>primary and secondary triage protol</li> <li>advises BST's should help with secondary triage and transfer away from epicentre</li> </ul>
POTIN ET AL	Burns	Review	2010	Switzerland	National central coordination of resources Local triage is managed my emergency depart- ments	n/r	n/r	n/r	burn triage by specialist staff is     effective